

SWIFT HAULAGE BERHAD

[Registration No. 200001030627 (533234-V)]
(Incorporated in Malaysia)

MINUTES OF THE TWENTY-SIXTH ANNUAL GENERAL MEETING ("**MEETING**") OF THE COMPANY HELD AT WYNDHAM ACMAR KLANG HOTEL, BALLROOM 3, LEVEL 1, PERSIARAN BUKIT RAJA 2/KU1, 41150 KLANG, SELANGOR DARUL EHSAN ON THURSDAY, 11 JUNE 2026 AT 2:05 P.M.

DIRECTORS PRESENT

Tan Sri Dato Sri Abi Musa Asa'ari Bin Mohamed Nor
(Independent Non-Executive Chairman)
Mr. Loo Yong Hui
(Non-Independent Executive Director / Group Chief Executive Officer)
Mr. Loo Hooi Keat
(Non-Independent Non-Executive Director / Advisor)
Ms. Esther Kee Chung Ching
(Non-Independent Executive Director / Group Chief Financial Officer)
Datuk Rozaida Binti Omar
(Independent Non-Executive Director)
Dato' Jamaludin Bin Nasir
(Independent Non-Executive Director)
Datuk Noripah Binti Kamso
(Independent Non-Executive Director)
Dato' Haji Md Yusoff @ Mohd Yusoff Bin Jaafar
(Non-Independent Non-Executive Director)
Dato' Gopikrishnan A/L N.S. Menon
(Independent Non-Executive Director)
Mr. Chakrit Keeratipish
(Non-Independent Non-Executive Director)

MEMBERS, CORPORATE REPRESENTATIVES AND INVITEES PRESENT

As per the Attendance List

IN ATTENDANCE

Ms. Yeow Sze Min *(Representing the Company Secretaries)*
Ms. Ain Nadia Binti Abu Din *(Representing the Company Secretaries)*
Ms. Riznida Eliza Binti Hamzah } *Swift Haulage Berhad*
Ms. Allison Ng Soe Kei }
Mr. Ng Chu Phong } *BDO PLT (External Auditors)*

CHAIRMAN

Tan Sri Dato Sri Abi Musa Asa'ari Bin Mohamed Nor ("**Tan Sri Chairman**") was in the Chair. Tan Sri Chairman welcomed and thanked all present to the Twenty-Sixth ("**26th**") Annual General Meeting ("**AGM**") of the Company and called the Meeting to order at 2:05 p.m.

Tan Sri Chairman proceeded to introduce the Directors, Company Secretary and the representatives from Messrs. BDO PLT, the External Auditors of the Company who were in attendance to the floor.

SWIFT HAULAGE BERHAD
[Registration No. 200001030627 (533234-V)]
(Incorporated in Malaysia)

(Minutes of the Twenty-Sixth Annual General Meeting held on 11 June 2026 - cont'd)

QUORUM

With the requisite quorum being present pursuant to Clause 19.2 of the Company's Constitution, Tan Sri Chairman declared the Meeting duly convened.

Tan Sri Chairman advised the Meeting that the Company was using 4 June 2026 as the determinant date of the General Meeting Record of Depositors, being the cut-off date for determining who should be entitled to participate in the 26th AGM.

NOTICE

The Notice convening the Meeting dated 30 April 2026, having been circulated within the prescribed period, was with the permission of the Meeting, taken as read.

PROCEEDINGS AND VOTING PROCEDURES

Tan Sri Chairman informed that the voting of the Meeting would be conducted by way of poll in compliance with the Main Market Listing Requirements ("**MMLR**") of Bursa Malaysia Securities Berhad ("**Bursa Securities**"). Pursuant to the MMLR and Section 330 of the Companies Act 2016 ("**Act**"), Tan Sri Chairman exercised his rights to demand the votes on the resolutions set out in the Notice of the 26th AGM to be conducted by way of poll to demonstrate shareholder democracy of one-share one-vote.

The Meeting was informed that there were shareholders who were unable to participate in the 26th AGM had appointed the Chairman of the Meeting to vote on their behalf. Accordingly, Tan Sri Chairman would be voting in his capacity as proxy in accordance with their instructions, where indicated.

Tan Sri Chairman explained that as there is no legal requirement for a proposed resolution to be seconded, he would take the Meeting through each item on the agenda. The polling process for all resolutions would be conducted upon completion of the deliberation of all items to be transacted at the 26th AGM.

Tan Sri Chairman then invited the Company Secretary to give an overview of the process of poll voting to the floor.

The Meeting was informed that Securities Services (Holdings) Sdn. Bhd. would act as the Poll Administrator to conduct the polling process. The Company had appointed Commercial Quest Sdn. Bhd. as the Independent Scrutineer to verify the results of poll voting.

PRESENTATION BY THE GROUP CHIEF EXECUTIVE OFFICER

Tan Sri Chairman invited the Group Chief Executive Officer of the Company, Mr. Loo Yong Hui ("**Mr. LYH**"), to give a brief overview of the financial performance, capacity expansion and sustainability updates of the Company and its subsidiaries for the financial year ended 31 December 2025 ("**FYE 2025**").

Mr. LYH proceeded with his presentation, the details of which were attached herewith and marked as **Annexure 'A'**.

SWIFT HAULAGE BERHAD

[Registration No. 200001030627 (533234-V)]
(Incorporated in Malaysia)

(Minutes of the Twenty-Sixth Annual General Meeting held on 11 June 2026 - cont'd)

Tan Sri Chairman thanked Mr. LYH for his presentation and continued with the proceedings of the Meeting.

1. AUDITED FINANCIAL STATEMENTS FOR THE FYE 2025 TOGETHER WITH THE REPORTS OF THE DIRECTORS AND AUDITORS REPORTS THEREON

Tan Sri Chairman informed the Meeting that the first item on the agenda was to receive the Audited Financial Statements for the FYE 2025 together with the Reports of the Directors and Auditors' Reports thereon.

Tan Sri Chairman explained that the Audited Financial Statements for the FYE 2025 were meant for discussion only and shareholders' approval was not required pursuant to Section 340(1)(a) of the Act. As such, the Audited Financial Statements would not be put forward for voting.

Tan Sri Chairman then declared that the Audited Financial Statements for the FYE 2025 together with the Reports of the Directors and the Auditors' Reports thereon, be received.

Tan Sri Chairman invited questions from the floor and noted that there were none and continued with the next item on the agenda.

**2. ORDINARY RESOLUTION 1
DIRECTORS' FEES AMOUNTING TO RM1,605,000/- FROM A DAY AFTER THE 26TH AGM UNTIL THE NEXT AGM OF THE COMPANY IN YEAR 2027**

Tan Sri Chairman advised the Meeting that the next item on the agenda was to approve the payment of Directors' fees amounting to RM1,605,000/- from 12 June 2026 until the next AGM of the Company in year 2027.

Tan Sri Chairman invited questions from the floor and noted that there were none and continued with the next item on the agenda.

**3. ORDINARY RESOLUTION 2
DIRECTORS' FEES AMOUNTING TO RM60,000/- FROM A DAY AFTER THE 26TH AGM UNTIL THE NEXT AGM OF THE COMPANY IN YEAR 2027**

Tan Sri Chairman proceeded to Ordinary Resolution 2 in respect of the payment of Directors' benefits up to an amount of RM60,000/- payable to the Directors of the Company from 12 June 2026 until the next AGM of the Company in year 2027.

The Meeting was informed that the Directors' benefits comprise the meeting allowances payable to the Directors and this authority, unless revoked or varied by the Company in a general meeting, will expire at the conclusion of the next AGM of the Company.

Since there were no questions from the floor, Tan Sri Chairman continued with the next item on the agenda.

SWIFT HAULAGE BERHAD

[Registration No. 200001030627 (533234-V)]
(Incorporated in Malaysia)

(Minutes of the Twenty-Sixth Annual General Meeting held on 11 June 2026 - cont'd)

**4. ORDINARY RESOLUTIONS 3, 4 AND 5
RE-ELECTION OF THE FOLLOWING DIRECTORS WHO RETIRED
PURSUANT TO CLAUSE 21.7 OF THE COMPANY'S CONSTITUTION: -
(I) TAN SRI CHAIRMAN
(II) DATUK NORIPAH BINTI KAMOS
(III) MS. KEE CHUNG CHING**

Tan Sri Chairman tabled the next three (3) Ordinary Resolutions pertaining to the re-election of the Directors who were retiring by rotation pursuant to the Company's Constitution.

Tan Sri Chairman informed the Meeting that Datuk Noripah Binti Kamso has decided to step down from the Board as Independent Non-Executive Director of the Company and hence, the Ordinary Resolution No. 4 regarding to her re-election as Director of the Company has been withdrawn.

Further to that, pursuant to Clause 21.7 of the Company's Constitution, Tan Sri Chairman and Ms. Kee Chung Ching, who were retiring as Directors of the Company and being eligible, had offered themselves for re-election.

The Meeting noted that the re-election of each Director is to be voted individually.

There were no questions from the floor in regard to the re-election of the abovenamed Directors. Tan Sri Chairman proceeded to the next item on the agenda.

**5. ORDINARY RESOLUTION 6
RE-APPOINTMENT OF BDO PLT AS AUDITORS OF THE COMPANY UNTIL
THE CONCLUSION OF THE NEXT AGM AND TO AUTHORISE THE
DIRECTORS TO FIX THEIR REMUNERATION**

Tan Sri Chairman informed that Ordinary Resolution 6 was to seek shareholders' approval on the re-appointment of BDO PLT as Auditors of the Company until the conclusion of the next AGM and to authorise the Board to fix their remuneration. The retiring auditors, BDO PLT had indicated their willingness to continue in office.

There being no questions from the floor, Tan Sri Chairman proceeded to the first Special Business on the agenda.

SPECIAL BUSINESS

**6. ORDINARY RESOLUTION 7
AUTHORITY TO ISSUE SHARES PURSUANT TO THE ACT AND WAIVER OF
PRE-EMPTIVE RIGHTS**

Tan Sri Chairman advised that the next item on the agenda was a Special Business to consider and if thought fit, pass an Ordinary Resolution to authorise the Directors to issue shares pursuant to Sections 75 and 76 of the Act.

SWIFT HAULAGE BERHAD

[Registration No. 200001030627 (533234-V)]
(Incorporated in Malaysia)

(Minutes of the Twenty-Sixth Annual General Meeting held on 11 June 2026 - cont'd)

Tan Sri Chairman informed that the proposed adoption of this Ordinary Resolution was to enable the Directors of the Company to issue and allot shares at any time to such persons in their absolute discretion without convening a general meeting as it would be both time and cost-consuming to organise a general meeting solely for such issuance and allotment of shares.

This authority, unless revoked or varied by the Company in a general meeting, will expire at the next AGM of the Company.

Tan Sri Chairman invited questions from the floor and noted that there were none and continued with the next item on the agenda.

**7. ORDINARY RESOLUTION 8
PROPOSED RENEWAL OF AUTHORITY FOR THE COMPANY TO PURCHASE
ITS OWN SHARES ("PROPOSED RENEWAL OF SHARE BUY-BACK")**

Tan Sri Chairman informed that the motion for consideration at the Meeting as set out in Ordinary Resolution 8 was to seek the shareholders' approval in respect of the Proposed Renewal of Share Buy-Back.

Tan Sri Chairman highlighted that the proposed Ordinary Resolution 8, if passed, would enable the Directors to exercise the power of the Company to purchase not more than ten per centum (10%) of the total number of issued shares of the Company excluding the treasury shares, at any time, within the time period stated in the MMLR of Bursa Securities.

The details and rationale of the Proposed Renewal of Share Buy-Back were provided in the Statement to Shareholders dated 30 April 2026, which was issued together with the Annual Report for the FYE 2025.

Tan Sri Chairman then invited questions from the floor on the Proposed Renewal of Share Buy-Back.

There being no questions raised, Tan Sri Chairman proceeded to the next item on the agenda.

8. ANY OTHER ORDINARY BUSINESS

The Meeting was advised that there was no other business to be transacted at the Meeting of which due notice had been given.

At this juncture, Tan Sri Chairman had on behalf of the Board of Directors, recorded his sincere appreciation and gratitude to Datuk Noripah Binti Kamso for her invaluable contributions, dedication and commitment throughout her tenure as the Independent Non-Executive Director of the Company.

Tan Sri Chairman acknowledged that her guidance, insights and support had significantly contributed to the Company's growth and achievements over the years.

(Minutes of the Twenty-Sixth Annual General Meeting held on 11 June 2026 - cont'd)

9. POLLING PROCESS

Tan Sri Chairman announced that the registration for attendance at the 26th AGM was closed at 2:25 p.m. to facilitate the conduct of the polling process.

The Company Secretary was invited to brief the Meeting on the procedures for the conduct of poll voting.

The Meeting then proceeded with the casting of votes. Upon completion of the poll voting, Tan Sri Chairman announced the voting closed.

The Meeting was adjourned at 2:32 p.m. to facilitate the verification of votes for the declaration of the poll results. It was anticipated that the verification of the votes would take about 20 minutes to complete.

10. ANNOUNCEMENT OF POLL RESULTS

The Meeting resumed at 2:45 p.m. for the announcement of the poll results.

Tan Sri Chairman invited the Company Secretary to read out the poll results which were displayed on the screen for viewing by all present at the Meeting.

Based on the report from the Independent Scrutineers, the Company Secretary read out the poll results and Tan Sri Chairman subsequently declared that based on the results of the verified poll votes, Ordinary Resolutions 1 to 8, with the exception of Ordinary Resolution 4, were all **CARRIED**:-

10.1 Payment of Directors' fees amounting to RM1,605,000/- from a day after the 26th AGM until the next AGM of the Company in year 2027

Resolution	Voted For		Voted Against	
	No. of shares	%	No. of shares	%
Ordinary Resolution 1	493,183,804	100.00	0	0.00

"That the payment of Directors' fees amounting to RM1,605,000/- from 12 June 2026 until the next AGM of the Company in year 2027 be and is hereby approved."

<The remainder of this page is intentionally left blank>

SWIFT HAULAGE BERHAD

[Registration No. 200001030627 (533234-V)]
(Incorporated in Malaysia)

(Minutes of the Twenty-Sixth Annual General Meeting held on 11 June 2026 - cont'd)

10.2 Payment of Directors' benefits up to an amount of RM60,000/- from a day after the 26th AGM until the next AGM of the Company in year 2027

Resolution	Voted For		Voted Against	
	No. of shares	%	No. of shares	%
Ordinary Resolution 2	493,183,804	100.00	0	0.00

"That the payment of Directors' benefits up to an amount of RM60,000/- from 12 June 2026 until the next AGM of the Company in year 2027 be and is hereby approved."

10.3 Re-election of Tan Sri Dato' Sri Abi Musa Asa'ari Bin Mohamed Nor who retired pursuant to Clause 21.7 of the Company's Constitution

Resolution	Voted For		Voted Against	
	No. of shares	%	No. of shares	%
Ordinary Resolution 3	493,183,804	100.00	0	0.00

"That, Tan Sri Dato' Sri Abi Musa Asa'ari Bin Mohamed Nor who retired pursuant to Clause 21.7 of the Company's Constitution, be and is hereby re-elected as Director of the Company."

10.4 Re-election of Ms. Kee Chung Ching, who retired pursuant to Clause 21.7 of the Company's Constitution

Resolution	Voted For		Voted Against	
	No. of shares	%	No. of shares	%
Ordinary Resolution 5	493,183,804	100.00	0	0.00

"That, Ms. Kee Chung Ching, who retired pursuant to Clause 21.7 of the Company's Constitution, be and is hereby re-elected as Director of the Company."

<The remainder of this page is intentionally left blank>

SWIFT HAULAGE BERHAD

[Registration No. 200001030627 (533234-V)]
(Incorporated in Malaysia)

(Minutes of the Twenty-Sixth Annual General Meeting held on 11 June 2026 - cont'd)

10.5 Re-appointment of BDO PLT as the Company's Auditors until the conclusion of the next AGM and to authorise the Directors to fix their remuneration

Resolution	Voted For		Voted Against	
	No. of shares	No. of shares	%	%
Ordinary Resolution 6	493,183,804	100.00	0	0.00

"That the retiring Auditors, BDO PLT be re-appointed as Auditors of the Company until the conclusion of the next AGM and that authority be and is hereby given to the Board to determine their remuneration."

10.6 Authority to Issue Shares pursuant to the Act and Waiver of Pre-Emptive Rights

Resolution	Voted For		Voted Against	
	No. of shares	%	No. of shares	%
Ordinary Resolution 7	458,109,927	92.8883	35,073,877	7.1117

***THAT** subject always to the Companies Act 2016 ("**Act**"), the Constitution of the Company and the approvals from Bursa Malaysia Securities Berhad ("**Bursa Securities**") and any other relevant governmental and/or regulatory authorities, the Directors of the Company be and are hereby empowered pursuant to the Act, to issue and allot shares in the capital of the Company from time to time at such price and upon such terms and conditions, for such purposes and to such person or persons whomsoever the Directors may in their absolute discretion deem fit provided always that the aggregate number of shares issued pursuant to this resolution does not exceed ten percent (10%) of the total number of issued shares of the Company (excluding treasury shares) for the time being;*

***THAT** the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Securities;*

***FURTHER THAT** such authority shall commence immediately upon the passing of this resolution and continue to be in force until the conclusion of the next Annual General Meeting of the Company;*

***AND FURTHER THAT** pursuant to Section 85 of the Act which is to be read together with Clause 16.6 of the Constitution of the Company, the shareholders of the Company do hereby waive their pre-emptive rights to be offered new shares ranking equally to the existing issued shares in the Company arising from any issuance of new shares in the Company pursuant to the Act."*

SWIFT HAULAGE BERHAD

[Registration No. 200001030627 (533234-V)]
(Incorporated in Malaysia)

(Minutes of the Twenty-Sixth Annual General Meeting held on 11 June 2026 - cont'd)

10.7 Proposed Renewal of Share Buy-Back

Resolution	Voted For		Voted Against	
	No. of shares	%	No. of shares	%
Ordinary Resolution 8	493,183,804	100.00	0	0.00

"THAT subject to Section 127 of the Act, the Constitution of the Company, the Main Market Listing Requirements of Bursa Securities and all other applicable laws, rules and regulations and guidelines for the time being in force and the approvals of all relevant governmental and/or regulatory authority, approval be and is hereby given to the Company, to purchase such number of ordinary shares in the Company as may be determined by the Directors of the Company from time to time through Bursa Securities as the Directors may deem and expedient in the interest of the Company, provided that:-

- (i) the aggregate number of ordinary shares to be purchased and/or held by the Company pursuant to this resolution shall not exceed ten per centum (10%) of the total number of issued shares of the Company as quoted on Bursa Securities as at the point of purchase; and
- (ii) the maximum funds to be allocated by the Company for the purpose of purchasing its own shares shall not exceed the aggregate of the retained profits of the Company based on the latest audited financial statements and/or the latest unaudited financial statements of the Company (where applicable) available at the time of the purchase(s).

THAT upon completion of the purchase by the Company of its own shares, the Directors of the Company be authorised to deal with the shares purchased in their absolute discretion in the following manner:-

- (i) cancel all the shares so purchased; and/or
- (ii) retain the shares so purchased in treasury for distribution as dividend to the shareholders and/or resell on the market of Bursa Securities; and/or
- (iii) retain part thereof as treasury shares and cancel the remainder; or

in any other manner as prescribed by the Act, rules, regulations and orders made pursuant to the Act and the requirements of Bursa Securities and any other relevant authority for the time being in force.

AND THAT such authority conferred by this resolution shall commence upon the passing of this resolution and shall continue to be in force until:-

- (a) the conclusion of the next AGM of the Company following this AGM at which such resolution was passed, at which time it will lapse, unless by an ordinary resolution passed at that meeting, the authority is renewed, either unconditionally or subject to conditions; or

SWIFT HAULAGE BERHAD

[Registration No. 200001030627 (533234-V)]
(Incorporated in Malaysia)

(Minutes of the Twenty-Sixth Annual General Meeting held on 11 June 2026 - cont'd)

- (b) *the expiration of the period within which the next AGM of the Company after that date is required by law to be held; or*
- (c) *the authority is revoked or varied by an ordinary resolution passed by the shareholders of the Company in a general meeting;*

whichever occurs first;-

AND FURTHER THAT *the Board be and is hereby authorised to do all such acts, deeds and things as they may consider expedient or necessary in the best interest of the Company to give full effect to the Proposed Renewal of Share Buy-Back with full powers to assent to any conditions, modifications, variations and/or amendments as may be imposed by the relevant authorities and to take all such steps, and do all such acts and things as the Board may deem fit and expedient in the best interest of the Company."*

CONCLUSION

There being no other business to be transacted, Tan Sri Chairman thanked all present for their attendance.

The Meeting ended at 2:47 p.m. with a vote of thanks to the Chair.

Dated: 11 June 2026



SWIFT HAULAGE BERHAD

26th ANNUAL GENERAL MEETING

Presentation by Group CEO

www.swiftlogistics.com.my



TABLE OF CONTENT

- *Financial Performance Review*
- *Project Update*





Financial Performance Review



FINANCIAL PERFORMANCE REVIEW

FY2025 Revenue improved 8% driven by increasing warehouse demand.



FYE Dec (RM mil)	FY 2025	FY 2024	% chg YoY
Revenue	776,140	716,847	8%
Gross profit	218,053	201,137	8%
Pre-tax profit	39,034	48,803	-20%
Adjusted Pre-tax Profit*	39,034	35,869	9%
PATAMI	26,350	39,824	-34%
Adjusted PATAMI*	26,350	26,890	-2%
EPS (sen)	3.02	4.52	
Gross Margin	28.09%	28.06%	
Adj Pre-tax Margin *	5.03%	5.00%	
Adj PATAMI Margin *	3.40%	3.75%	

- Gross Profit margins remained consistently strong due to the Group's large scale of operations and operational efficiency
- Pre-tax profit decreased in FY2025 mainly due to high base effect, as in FY2024 included a one-off gain of RM13 million arising from the disposal of 12.5% stake in Global Vision Logistics Sdn Bhd (GVL)
 - Excluding this one-off item, adjusted pre-tax profit shows an improvement of 9% YoY

Note: *Adjusted to exclude one-off gain arising from the disposal of shares in GVL



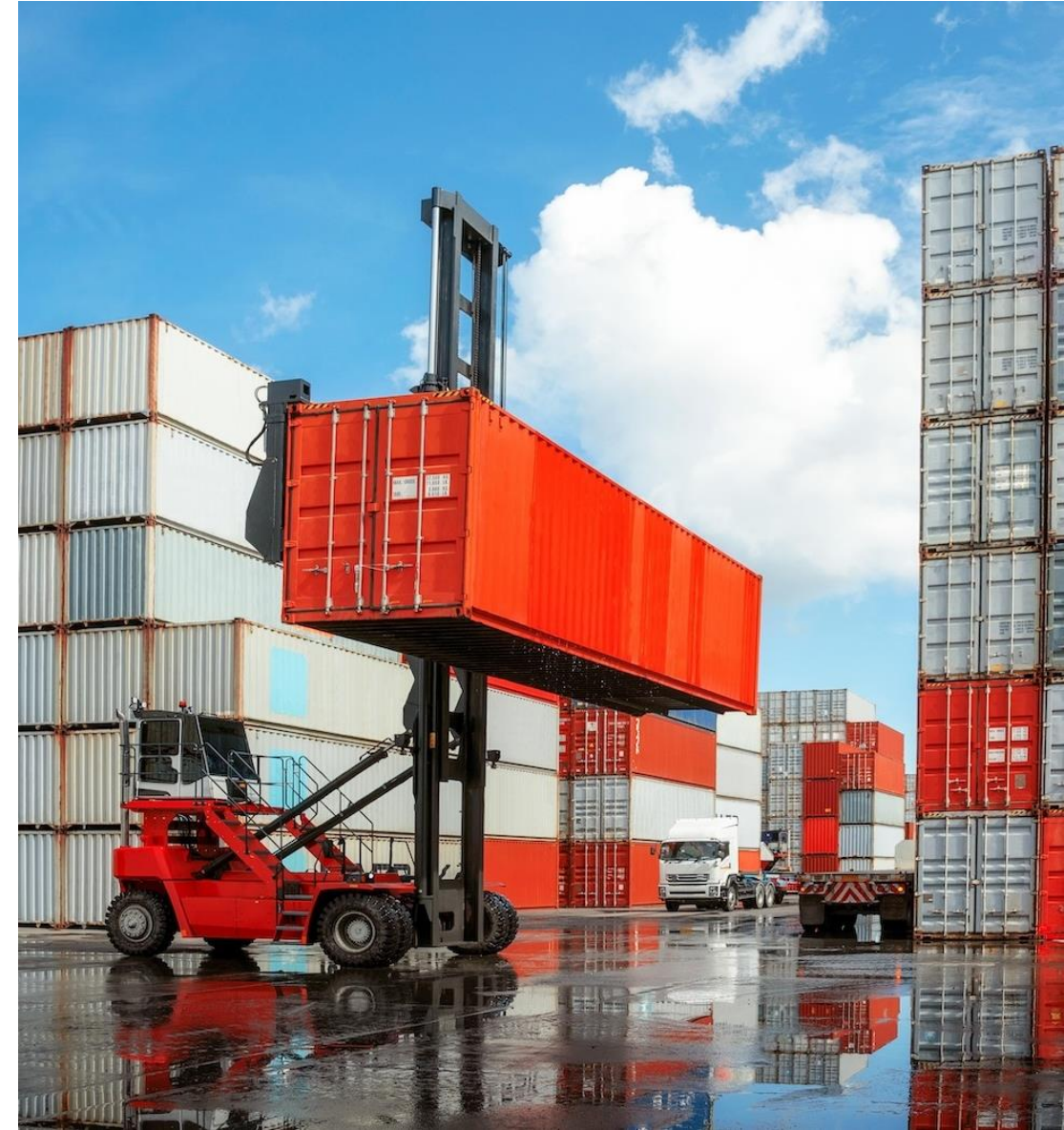
SEGMENTAL RESULT REVIEW



FY 2025 Revenue growth mainly driven by Freight Forwarding and Warehousing & Container Depot Segment

Revenue Stream (RM mil)	FY 2025	FY 2024	% chg YoY
Container Haulage	282.6	280.6	1%
Land Transportation	268.6	246.6	9%
Warehousing and Container Depot	128.6	119.4	8%
Freight Forwarding	95.9	69.9	37%
Others	0.4	0.4	1%
Total	776.1	716.8	8%

- Revenue from Warehousing and Depot segment increased 8% driven by increasing warehouses demand.
- Revenue from Freight Forwarding segments shows improvement on the back of increased volume and projects.



FINANCIAL POSITION

Strong balance sheet position with net gearing ratio of 1.06x as at end 2025



RM mil	Dec-25	Dec-24	Change (%)
Non-Current Assets	1,427.3	1,383.6	3%
Current Assets	342.3	343.3	1%
Total Assets	1,769.6	1,726.8	2%
Non-Current Liabilities	685.8	651.8	5%
Current Liabilities	330.9	340.0	-3%
Total Liabilities	1,016.7	991.9	3%
Total Equity	752.9	735.0	2%
Total Equity & Liabilities	1,769.6	1,726.8	2%

Net Gearing	1.06	1.06	
Net Asset / Share (sen)	84.3	82.5	2%
Total Debt	835	819	2%
Total Cash and ST Fund	53.1	51.5	3%

- Net gearing remains consistent at **1.06x**, reflecting a stable capital structure and disciplined balance sheet management.
- The Group's total equity improves slightly to RM752.9mill with net asset value per share improving 2% to 84.3 sen.



Project Update



PROJECT UPDATE

SHAH ALAM INTERNATIONAL LOGISTICS HUB



Phase 1 of SHAH ALAM INTERNATIONAL LOGISTICS HUB (SAILH) completed in Q1 2026

FEATURES

Highlights



Two 2-way ramp-up facilities



High ceilings



Cross-docking design



Separate lanes for light & heavy vehicle

Benefits

: Enabling 40-foot containers direct access to all warehouse units

: Allowing mezzanine floor offices for flexible space utilization

: Streamlining warehouse management for faster turnaround

: Reducing congestion and improving safety



CONSTRUCTION PROGRESSION

JAN 2024



Ground-breaking & piling works

JUL 2024



Substructure & column erection

SEP 2024



Superstructure progression

JUN 2025



Roofing & envelope works

CAPACITY EXPANSION

AMBIENT WAREHOUSE EXPANSION



Pipeline of ~671k sqft of additional ambient capacity through end-2026



AMBIENT WAREHOUSING

Peninsular & East Malaysia footprint

CURRENT AMBIENT WAREHOUSE CAPACITY

1,565,000 sqft

Down from 1,668,000 sqft following the temporary closure of Swift Auto Logistics warehouse for refurbishment

Q3 2026

Gebeng Warehouse

+100,000 sqft

New ambient warehouse in Pahang east coast corridor

END 2026

Shah Alam International Logistic Hub +400,000 sqft

SALIH Phase 1 expansion in Shah Alam

Targeted total ambient capacity by FYE 2026: **~2,000,000 sqft**

CAPACITY EXPANSION

COLD CHAIN CAPACITY EXPANSION

Scaling temperature-controlled capacity from 4.5k to 26.5k pallet positions



COLD CHAIN

Temperature-controlled storage network

Capacity uplift vs existing base: **+22,000 pallet positions**

TARGET COLD CHAIN CAPACITY BY 2027

26,500

 pallet positions

Nearly 6x growth from the existing 4,500 pallet base in Sabah

EXISTING	Sabah Cold Chain Existing East Malaysia cold storage facility	4,500 pallets
Q2 2026	SALIH New cold chain facility in Shah Alam coming online end of Q2 2026	+10,000 pallets
2027	Tebrau Cold Chain New southern region facility, expanding into Johor cold-chain market	+12,000 pallets



THANK YOU

